

2023 BUDGET



CITY OF WINDOM
2023 Budget

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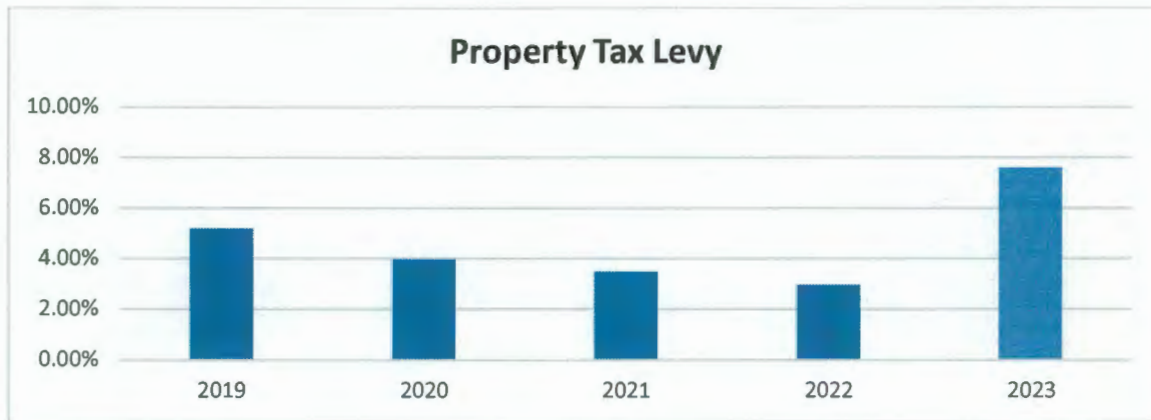
2023 Budget Summary

The 2023 City of Windom budget is herein presented for the General Fund and Enterprise Funds (water, wastewater, electric, telecom and liquor). Also included are budgets for Special Revenue Funds (Community Center, Arena, Library, Economic Development Authority, Pool, Ambulance and Airport) and Miscellaneous Funds. Capital expenditures for new facilities and equipment are also shown within the budgets and can be viewed in the Capital Improvement Plan.

Budget Decisions

In September 2022, the City Council set the 2023 preliminary budget levy for an increase of 8.00%. Costs for on-going operating expenses and debt service for past projects were calculated for Council's review and discussion. Then Capital projects and priorities for 2023 were put into the preliminary budget.

USDA grants were received in 2022 (and one for 2023) for Fire and Police equipment, these grants require local matching funds; however, the ability to secure the grants ultimately reduce the cost to the local property tax levy.



While the City's property tax levies have risen the amount of increase is lower than the rise in tax valuations of our community. In 2022 (for 2023 payable) the taxable valuation grew by about 20% meaning there is a larger tax base of which to spread the tax burden. By having growth in our tax base, **the City's tax rate has decreased** over the last seven years even with the increases in the amount of property tax levied.



Following the City Council's budget work sessions and discussion, the total 2023 proposed Property Tax Levy for the City of Windom is \$2,426,118. **This budget is based upon a 7.67% property tax increase** considering tax abatement reimbursements and funding for operations and capital spending. Last year the City had a property tax levy increase of 2.98%.

Human Resources

Staffing levels within the City are anticipated to hold at status quo for the coming year. Again for 2023 costs relating to health care benefits are up (9.5%), which is a trend nationwide. The City's labor agreements will expire at the end of 2023.

Revenues

The City relies heavily on property taxes of \$2,426,118 and user fees to fund the General Fund and Special Revenue Funds.

For 2023 there was no change in anticipated State aid (known as Local Government Aid – LGA).

Enterprise Funds (public utilities and liquor store) are funded entirely through user fees. Balances in these funds overall remains stable. Telecom is about break-even, but a planned conversion of video to a streaming service has delayed due to COVID.

There will be a \$1\meter increase in Electric for 2023 with a rate study being conducted to determinate future needs. In the Water Fund an inflationary increase of 2.5% is budgeted and in the Wastewater Fund there had previously been increases approved to help pay for the Wastewater Treatment Plant upgrades to meet State regulations. The 2023 Wastewater rate increase of 2.5% is due to inflationary costs related to labor, chemicals and other supplies. The Telecom Fund will be making package changes as the video will be transitioned to an over-the-top delivery this year.

Expenses

The City maintains consistent assumptions for expenditures based on three years of history and two years of future projections. Department budget requests typically account for inflationary increases to maintain current service levels. Service level adjustments and notable budget changes are reflected in the budget at their expected or estimated cost. General Funds and Special Revenue Funds (Library, Community Center, Pool, Arena, EDA and Airport) account for the majority of the uses for property tax. Below are two charts showing the amount of budgeted funds for the General Fund Operations and Special Revenue Fund Operations.

Debt Service

These funds are repayments of General Obligation Bonds for prior purchases or projects. In 2023 the repayments for debt service will be \$549,412. Debt service on General Obligation Bonds typically runs 20 years for projects like Streets and 10 years for purchases such as Fire Trucks or Street Equipment. Our Standard and Poor's Bond rating of A+ with a positive outlook remains the same as in prior years and is an example of our community's financial strength.

Total Revenues and Total Expenses

The total revenues for 2023 are projected to be \$27,397,774 which is up 3.2% from last year. Anticipated total expenses are budgeted to be higher in 2023 because the large Capital project for the Electric utility. Other smaller expense increases are attributed to inflationary costs for goods and services and higher depreciation. Total expenses for 2023 are \$26,764,994 which is up 3.12% for 2022. The City is projecting that revenues will be sufficient to meet the proposed budget expenditures and debt obligations.

% of \$3,074,884 General Fund Operations

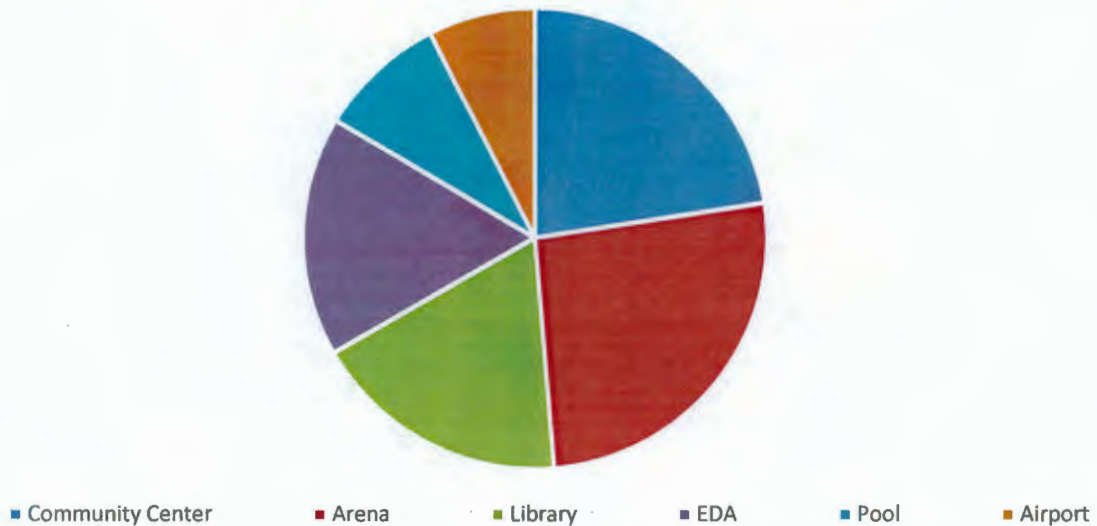


Police\Animal Control 48.4%
Fire\Emergency Mgmt. 6.8%
Council & CVB 4.1%

Streets 18.9%
Planning\Zoning 6.1%
City Hall Building 1.5%

Parks & Recreation 8.5%
City Office 4.5%
Sanitation 1.2%

% of \$971,673 Special Revenue Fund Operations



Community Center 24.2%

Arena 28%

Library 19.3%

Economic Dev Authority 18.1%

Pool 9.6%

Airport .8%

Truth in Taxation\Public Input

The City provided budget information to citizen boards and commissions, held public meetings prior to adopting each budget and has notified the public regarding budget workshops. In addition, budget and audit information is available within the financial section of the City's website (www.windom-

mn.com). As required by State law, the City also notifies residents through their property tax statements about the public budget input meeting on December 6, 2022. The formal budget and corresponding property tax levy will be adopted by the City Council on December 20, 2022.

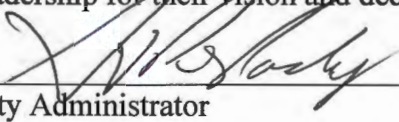
Future Budget Considerations

Continued growth within the community (residential, commercial and industrial) will be key to keeping City finances stable and the tax rate steady or slightly declining. In 2022 there are 60 units of multi-family under construction and 2023 anticipates the start of the redevelopment of the former Cemstone property, which is planned to bring in a mix of housing types consisting of 50+ units. This new housing have the City on the path to accomplish the population goal of 5,000 and drive the local economy.

There were no new bonds issued nor bond refinancing actions in 2022. No new debt is planned for 2023. No new debt is planned for 2023; however, if timing on the Electric Generation project accelerates or favorable borrowing conditions occur the City may issue bonds for that project.

Recognition

The Administrative staff is appreciative of the work of all our employees and to the elected leadership for their vision and dedication to our community.



City Administrator

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

REVENUE BUDGET

	<u>2023</u>	<u>2022</u>	<u>Change</u>
<u>General Fund</u>			
Local Government Aid	\$ 1,608,531	\$ 1,588,681	1.25%
Small Cities Assistance	\$ -	\$ -	0.00%
Fees, Fines and Permits	\$ 611,020	\$ 559,420	9.22%
Transfers from Enterprise & Arena Recapture	\$ 245,000	\$ 245,000	0.00%
Tax Levy (Operations)	\$ 610,333	\$ 534,395	14.21%
Tax Levy/ Reserves (Capital Outlay)	\$ 303,500	\$ 443,113	-31.51%
Bonds (Capital Outlay)	\$ -	\$ 550,000	-100.00%
	\$ 3,378,384	\$ 3,920,609	-13.83%
<u>Special Revenue/Levy Funds</u>			
User Fees	\$ 1,395,804	\$ 1,320,737	5.68%
Federal/State Aids	\$ 160,346	\$ 119,000	34.74%
Tax Levy (Operations)	\$ 804,173	\$ 896,621	-10.31%
Tax Levy (Capital Outlay)	\$ 183,000	\$ 17,500	945.71%
Grants/Donations (Capital Outlay)	\$ -	\$ -	0.00%
Ambulance Reserve Funds (Capital Outlay)	\$ 59,378	\$ -	100.00%
	\$ 2,602,701	\$ 2,353,858	10.57%
<u>Enterprise Funds</u>			
User Fees	\$ 15,719,325	\$ 15,290,775	2.80%
Cost Sharing Fund	\$ 396,468	\$ 396,468	0.00%
Grants/Donations (Capital Outlay)	\$ -	\$ -	0.00%
Reserves used for Capital Projects (Electric)	\$ 3,723,254	\$ 2,467,823	50.87%
Special Assessments	\$ 1,544	\$ -	100.00%
	\$ 19,840,591	\$ 18,155,066	9.28%
<u>Debt Service</u>			
Special Assessments	\$ 207,122	\$ 213,089	-2.80%
Other Revenues - Hospital PILOT	\$ 10,000	\$ 10,000	0.00%
Interfund Transfers for Debt Service	\$ 93,396	\$ 461,381	-79.76%
Tax Levy - Bonded Projects	\$ 479,412	\$ 301,093	59.22%
Tax Levy - Intra-Fund Repayment	\$ -	\$ 45,673	-100.00%
	\$ 789,930	\$ 1,031,235	-23.40%
<u>Special Projects</u>			
TIF Revenues & Revolving Loan Funds	\$ 890,328	\$ 1,081,905	-17.71%
Dilapidated Housing Program	\$ 20,000	\$ -	100.00%
	\$ 910,328	\$ 1,081,905	-15.86%
Grand Total	<u>\$ 27,521,934</u>	<u>\$ 26,542,673</u>	<u>3.69%</u>

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

EXPENSE BUDGET

	<u>2023</u>	<u>2022</u>	<u>Change</u>	<u>Change</u>
<u>General Fund</u>				
Operational Expenses	\$ 3,074,884	\$ 2,900,249	6.02%	\$ 174,635
Capital Outlay	\$ 303,500	\$ 993,113	-69.44%	\$ (689,613)
Reserve Funded Projects	\$ 200,450	\$ -	100.00%	\$ 200,450
Transfers for Fire Truck/SCBA	\$ -	\$ 27,247	-100.00%	\$ (27,247)
	\$ 3,578,834	\$ 3,920,609	-8.72%	\$ (341,775)
<u>Special Revenue/Levy Funds</u>				
Operational Expenses	\$ 2,122,167	\$ 1,894,888	11.99%	\$ 227,280
Capital Outlay	\$ 408,000	\$ 252,500	61.58%	\$ 155,500
Debt Service	\$ 73,434	\$ 74,784	-1.81%	\$ (1,350)
Depreciation	\$ 147,000	\$ 140,000	5.00%	\$ 7,000
	\$ 2,750,601	\$ 2,362,172	16.44%	\$ 388,430
<u>Enterprise Funds</u>				
Operational Expenses	\$ 11,571,447	\$ 11,481,007	0.79%	\$ 90,441
Capital Outlay	\$ 5,088,000	\$ 3,760,000	35.32%	\$ 1,328,000
Debt Service	\$ 2,094,961	\$ 2,229,550	-6.04%	\$ (134,589)
Transfers	\$ 300,750	\$ 300,000	0.25%	\$ 750
Depreciation	\$ 2,469,270	\$ 2,419,270	2.07%	\$ 50,000
	\$ 21,524,428	\$ 20,189,827	6.61%	\$ 1,334,602
<u>Debt Service</u>				
Bond/Loan Payments & Fees	\$ 1,084,299	\$ 1,026,284	5.65%	\$ 58,015
Tax Levy - Intra-Fund Repayment	\$ -	\$ 45,673	-100.00%	\$ (45,673)
	\$ 1,084,299	\$ 1,071,957	1.15%	\$ 12,342
<u>Special Projects</u>				
TIF Funds & Revolving Loan Funds	\$ 797,167	\$ 953,640	-16.41%	\$ (156,473)
Dilapidated Housing Program	\$ 37,500	\$ 17,500	114.29%	\$ 20,000
	\$ 834,667	\$ 971,140	-14.05%	\$ (136,473)
Grand Total	\$ 29,772,830	\$ 28,515,704	4.41%	\$ 1,257,126
Non-Cash Depreciation	\$ 2,616,270	\$ 2,559,270	2.23%	\$ 57,000
Total Net of Non-cash items	\$ 27,156,560	\$ 25,956,434	4.62%	\$ 1,200,126

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

GENERAL FUND

Operational Revenue and Expenses

<u>Revenue</u>	<u>2023</u>	<u>2022</u>	<u>% Change</u>
Local Govt Aid (LGA)	\$ 1,608,531	\$ 1,588,681	1.25%
Operational Tax Levy	\$ 610,333	\$ 534,395	14.21%
Interfund Transfers	\$ 245,000	\$ 245,000	0.00%
Misc. Revenue	\$ 611,020	\$ 559,420	9.22%
TOTAL	\$ 3,074,884	\$ 2,927,496	5.03%

<u>Expenses</u>	<u>2023</u>	<u>2022</u>	<u>% Change</u>
Mayor & Council	\$ 124,784	\$ 136,036	-8.27%
Elections	\$ -	\$ 7,000	-100.00%
City Office	\$ 144,251	\$ 132,997	8.46%
Planning & Zoning	\$ 186,793	\$ 160,845	16.13%
City Hall	\$ 40,550	\$ 35,955	12.78%
Police Department	\$ 1,488,357	\$ 1,399,818	6.33%
Fire Department	\$ 210,248	\$ 180,077	16.75%
Emergency Mgmt	\$ 6,780	\$ 6,280	7.96%
Animal Control	\$ 2,200	\$ 2,200	0.00%
Street Department	\$ 580,502	\$ 553,563	4.87%
Health/Sanitation	\$ 28,500	\$ 25,000	14.00%
Recreation	\$ 49,866	\$ 48,947	1.88%
Parks	\$ 212,054	\$ 211,533	0.25%
Transfers for Fire Equipment	\$ -	\$ 27,247	-100.00%
TOTAL	\$ 3,074,884	\$ 2,927,496	5.03%

<u>General Fund Capital</u>	\$ 303,500	\$ 993,113	-69.44%
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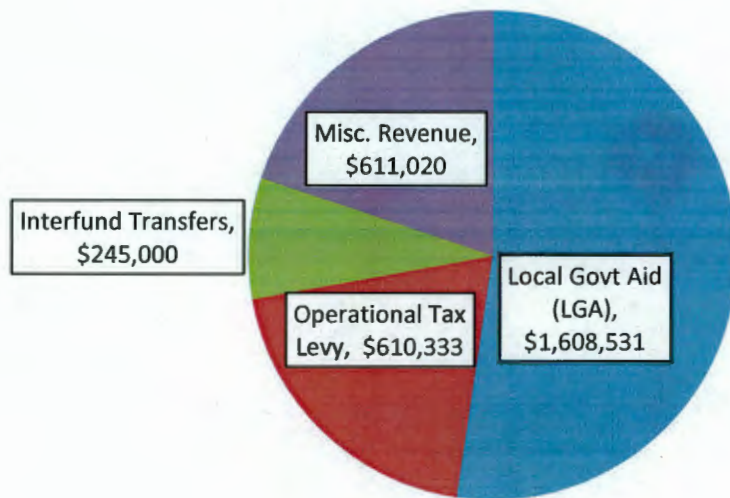
Reserve Funded Special Projects

Street Cul-de-sac	\$ 161,450	-	100.00%
Flood Plain Survey-Perkins Creek	\$ 39,000	\$ -	100.00%
	\$ 200,450	\$ -	100.00%

2023 General Fund

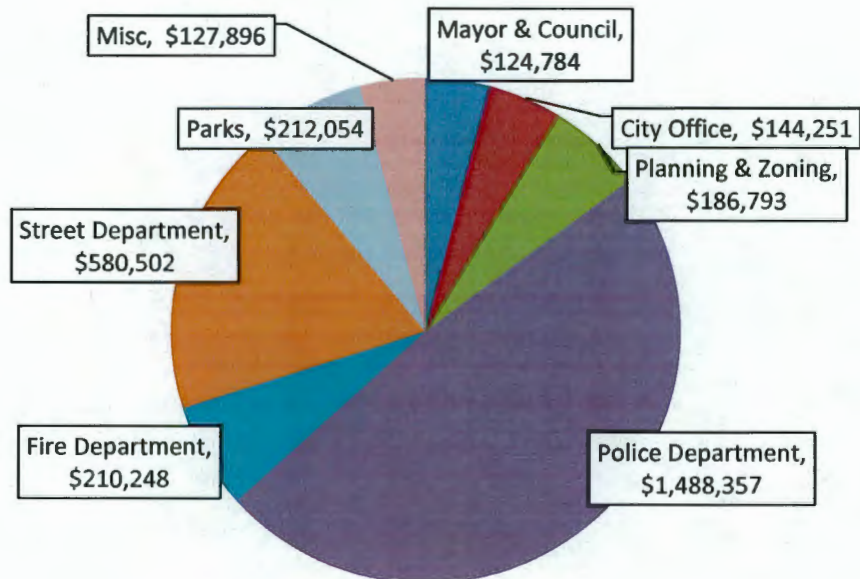
Operational Revenues

Budgeted Revenue \$3,074,884



Operational Expenses

Budgeted Expenses \$3,275,334



**BUDGET
CITY OF WINDOM
2023 CAPITAL OUTLAY
(General Fund)**

<u>CAPITAL/EQUIPMENT FUND</u>		<u>Amount</u>	<u>Reserves/ Tax Levy</u>
City Hall:			
	City Hall Roof	\$ 30,000	
	Multiple Dept Server & Network Upgrade	\$ 1,500	
	Sub-total	\$ 31,500	\$ 31,500
Fire:			
	Fire - Boat Replacement (USDA match)	\$ 8,000	
	Fire - 6-wheeler (USDA match)	\$ 18,000	
	Fire - Unit 25 Wildland Truck (USDA Grant Match)	\$ 40,000	
	Sub-total	\$ 66,000	\$ 66,000
Police/Fire:			
	Police/Fire - Hand Held Radios(USDA Grant Match)	\$ 39,000	
		\$ -	
	Sub-total	\$ 39,000	\$ 39,000
Parks:			
	Building Improvement/Maintenance	\$ 10,000	
	Trail Improvements	\$ 10,000	
	Park CIP - Kastle Kingdom	\$ 62,000	
	Sub-total	\$ 82,000	\$ 82,000
Streets:			
	Streets - Equipment Reserves	\$ 25,000	
	Streets - Pick-up Replacement	\$ 30,000	
	Streets - Front End Loader Snowplow	\$ 30,000	
	Sub-total	\$ 85,000	\$ 85,000
TOTAL CAPITAL FUND			\$ 303,500
	Less: Use of Reserves Arena, Council Chambers & transfer Enterprise Funds		\$ 70,000
	General Fund Capital Subject to Levy		\$ 233,500

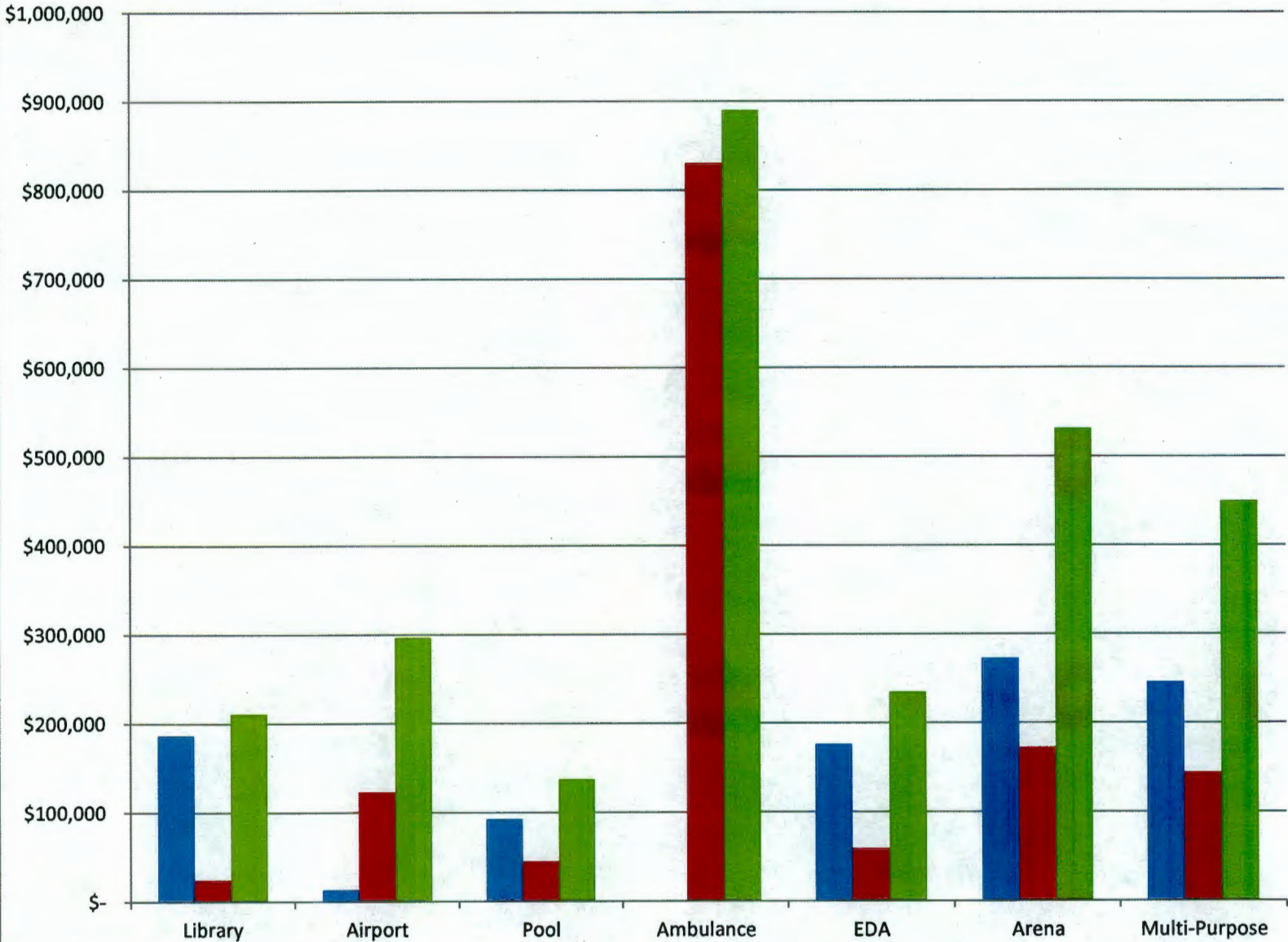
**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

SPECIAL REVENUE/LEVY FUNDS

<u>Library</u>	<u>2023</u>	<u>2022</u>	<u>Change</u>
+ Tax Levy	\$ 186,885	\$ 202,949	-7.92%
+ Other Revenue	\$ 24,000	\$ 24,000	0.00%
+ Reserves	\$ -	\$ -	0.00%
- Expenses	\$ (208,885)	\$ (224,449)	-6.93%
- Capital Outlay	\$ (2,000)	\$ (2,500)	-20.00%
- Debt Service	\$ -	\$ -	0.00%
	\$ -	\$ (0)	
<u>Airport</u>			
+ Tax Levy	\$ 13,064	\$ 8,502	53.66%
+ Federal State Grants/Aids	\$ 160,346	\$ 119,000	34.74%
+ Other Revenue	\$ 123,100	\$ 107,100	14.94%
- Expenses	\$ (141,510)	\$ (124,602)	13.57%
- Capital Outlay	\$ (155,000)	\$ (110,000)	40.91%
- Debt Service	\$ -	\$ -	0.00%
	\$ -	\$ (0)	
<u>Pool</u>			
+ Tax Levy	\$ 92,779	\$ 77,833	19.20%
+ Other Revenue	\$ 44,700	\$ 42,600	4.93%
+ Reserves	\$ -	\$ -	0.00%
- Expenses	\$ (137,479)	\$ (120,433)	14.15%
- Capital Outlay	\$ -	\$ -	0.00%
- Debt Service	\$ -	\$ -	0.00%
	\$ 0	\$ (0)	
<u>Ambulance</u>			
+ Tax Levy	\$ -	\$ -	0.00%
+ Other Revenue	\$ 830,500	\$ 814,500	1.96%
+ Reserves	\$ 59,378	\$ -	100.00%
- Expenses	\$ (664,878)	\$ (528,313)	25.85%
- Capital Outlay	\$ (225,000)	\$ (125,000)	80.00%
- Debt Service	\$ -	\$ -	0.00%
	\$ 0	\$ 161,187	
<u>EDA</u>			
+ Tax Levy	\$ 176,204	\$ 124,631	41.38%
+ Other Revenue	\$ 57,700	\$ 55,735	3.53%
+ Reserves	\$ -	\$ -	0.00%
+ Interfund Loan Receipts	\$ 900	\$ 29,500	-96.95%
- Expenses	\$ (234,804)	\$ (209,866)	11.88%
+ Non Cash Exp	\$ -	\$ -	0.00%
- Capital Outlay	\$ -	\$ -	0.00%
- Debt Service	\$ -	\$ -	0.00%
	\$ (0)	\$ 0	
<u>Arena</u>			
+ Tax Levy	\$ 272,421	\$ 238,923	14.02%
+ Other Revenue	\$ 172,034	\$ 183,032	-6.01%
+ Reserves	\$ -	\$ -	0.00%
- Expenses	\$ (458,021)	\$ (427,171)	7.22%
- Capital Outlay	\$ -	\$ -	
- Debt Service	\$ (73,434)	\$ (74,784)	-1.81%
+ Depreciation	\$ 87,000	\$ 80,000	8.75%
	\$ 0	\$ (0)	
<u>Multi-Purpose</u>			
+ Tax Levy	\$ 245,820	\$ 261,283	-5.92%
+ Other Revenue	\$ 143,770	\$ 93,770	53.32%
+ Reserves	\$ -	\$ -	0.00%
- Expenses	\$ (423,590)	\$ (400,053)	5.88%
- Capital Outlay	\$ (26,000)	\$ (15,000)	73.33%
- Debt Service	\$ -	\$ -	0.00%
+ Depreciation	\$ 60,000	\$ 60,000	0.00%
	\$ (0)	\$ 0	
Total Levy	\$ 987,173	\$ 914,121	7.99%

2023 Special Revenue Funds

Tax Levy User Fees Expenditures



**BUDGET
CITY OF WINDOM
2023 CAPITAL OUTLAY**

SPECIAL REVENUE/LEVY FUNDS

<u>Fund</u>	<u>Description</u>	<u>Amount</u>	<u>Tax Levy</u>
Library:			
	Computer Replacements	<u>\$2,000</u>	
		Sub-total	\$2,000
Multi-purpose:			
	Equipment Replacement Reserve	\$12,000	
	Outdoor Grounds & Equipment	\$4,000	
	Mechanical Replacement Reserve	<u>\$10,000</u>	
		Sub-total	\$26,000
Airport:			
	Crosswind Runway Design	<u>\$155,000</u>	\$5,000
		Sub-total	\$5,000
Ambulance:			
	Unit #27 Ambulance Replacement	<u>\$225,000</u>	\$0
		Sub-total	\$0
	Less: Reserve/Grant Funds	<u>\$ (375,000)</u>	
Total Subject to Levy		<u><u>\$33,000</u></u>	

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

ENTERPRISE FUNDS

<u>Telecom</u>			
	<u>2023</u>	<u>2022</u>	<u>Change</u>
+ Revenue	\$ 2,885,940	\$ 2,813,180	2.59%
+ Special Assessments	\$ -	\$ -	
+ Reserves	\$ -	\$ -	
- Expenses	\$ (2,338,279)	\$ (2,351,385)	-0.56%
- Capital Outlay	\$ (66,000)	\$ -	
- Debt Service	\$ (848,276)	\$ (842,970)	0.63%
- Transfer to General	\$ -	\$ -	
+ Depreciation	\$ 352,050	\$ 352,050	0.00%
Cash Flow	\$ (14,565)	\$ (29,125)	
 <u>Water</u>			
+ Revenue	\$ 1,255,400	\$ 1,250,400	0.40%
+ Special Assessments	\$ 1,081	\$ -	100.00%
+ Reserves	\$ -	\$ -	0.00%
- Expenses	\$ (1,182,816)	\$ (1,117,097)	5.88%
- Capital Outlay	\$ (30,000)	\$ (45,000)	-33.33%
- Debt Service	\$ (220,844)	\$ (284,520)	-22.38%
- Transfer to General	\$ -	\$ -	
+ Depreciation	\$ 440,000	\$ 420,000	4.76%
Cash Flow	\$ 262,821	\$ 223,783	
 <u>Sewer</u>			
+ Revenue	\$ 2,266,300	\$ 2,166,300	4.62%
+ Cost Sharing Funds	\$ 396,468	\$ 396,468	0.00%
+ Special Assessments	\$ 463	\$ -	100.00%
+ Reserves	\$ -	\$ -	
- Expenses	\$ (2,096,365)	\$ (2,113,158)	-0.79%
- Capital Outlay	\$ (40,000)	\$ (165,000)	-75.76%
- Debt Service	\$ (1,025,841)	\$ (1,102,060)	-6.92%
- Transfer to General	\$ -	\$ -	
+ Depreciation	\$ 997,220	\$ 967,220	3.10%
Cash Flow	\$ 498,245	\$ 149,770	
 <u>Electric*</u>			
+ Revenue	\$ 7,003,385	\$ 6,930,395	1.05%
+ Special Assessments	\$ -	\$ -	
+ Reserves	\$ 3,723,254	\$ 2,467,823	50.87%
- Expenses	\$ (6,235,888)	\$ (6,303,218)	-1.07%
- Capital Outlay	\$ (4,940,000)	\$ (3,545,000)	0.00%
- Debt Service	\$ -	\$ -	
- Transfer to General/CIP	\$ (200,750)	\$ (200,000)	0.37%
+ Depreciation	\$ 650,000	\$ 650,000	0.00%
Cash Flow	\$ 0	\$ 0	
 <u>Liquor</u>			
+ Revenue	\$ 2,308,300	\$ 2,130,500	8.35%
+ Special Assessments	\$ -	\$ -	
+ Reserves	\$ -	\$ -	
- Expenses	\$ (2,187,369)	\$ (2,015,419)	8.53%
- Capital Outlay	\$ (12,000)	\$ (5,000)	140.00%
- Debt Service	\$ -	\$ -	
- Transfer to General	\$ (100,000)	\$ (100,000)	0.00%
+ Depreciation	\$ 30,000	\$ 30,000	0.00%
Cash Flow	\$ 38,931	\$ 40,081	

* Electric Transmission Project moved from 2022 to 2023

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR
SPECIAL PROJECTS**

(Tax Increment Finance, Revolving Loan Funds and Other)

<u>Name</u>	<u>Revenue</u>	<u>Expense</u>
407 Dilapidated Housing Program	\$ 20,000	\$ 37,500
252 Small Cities Development Program	\$ 200	\$ 400
253 RiverBluff Estates	\$ -	\$ 2,100
254 North Industrial Park Project	\$ 23,071	\$ 40,888
255 EDA General RLF	\$ -	\$ 8,425
1-10 Runnings TIF (266)	\$ 46,674	\$ 44,507
1-12 Prime Pork, LLC. TIF (268)	\$ 320,623	\$ 302,711
1-13 River Bluff TIF (260)	\$ 38,000	\$ 6,000
1-17 NWIP TIF (273)	\$ -	\$ 17,476
1-18 AG Builders TIF (271)	\$ 14,000	\$ 13,555
1-19 NWIP II TIF (274)	\$ 249,760	\$ 173,425
1-20 New Vision TIF (276)	\$ 34,000	\$ 33,100
1-21 Tibodeau's Center (261)	\$ 90,000	\$ 85,000
1-22 Cemstone (277)	\$ 74,000	\$ 69,580
TOTAL	\$ 910,328	\$ 834,667

City of Windom, Minnesota
City of Windom -- Capital Improvement Plan
 2023 thru 2027

PROJECTS BY DEPARTMENT

Department	Project #	Priority	2023	2024	2025	2026	2027	Total
Administration								
Computer Replacement	ADMIN 002	1		3,200		2,500		5,700
Administration Total				3,200		2,500		5,700
Airport								
Land Acquisition - Runway Extension	AIRPORT 003	2					200,000	200,000
Instrument Landing Equipment	AIRPORT 005	1				150,000		150,000
Crosswind Runway Design	AIRPORT 007	2	150,000					150,000
Crosswind Runway Land Acquisition	AIRPORT 008	2		600,000				600,000
Runway Extension Environmental Review	AIRPORT 011	1				75,000		75,000
Crosswind Runway Construction	AIRPORT 012	1			2,000,000			2,000,000
New 4 Bay Hanger & Site Prep	AIRPORT 014	1		525,000				525,000
Unit 46A Replacement - Snow Plow	AIRPORT 015	1		130,000				130,000
Zoning Update	AIRPORT 022	3		100,000				100,000
Airport Total			150,000	1,355,000	2,000,000	225,000	200,000	3,930,000
Ambulance								
Radio & Pager Equipment	AMB 006	1		125,000				125,000
Unit 30 - Ambulance Replacement	AMB 011	1					235,000	235,000
Unit 28 - Ambulance Replacement	AMB 007	1		250,000				250,000
Unit 27 - Ambulance Replacement	AMB 005	1	225,000					225,000
Defibrillators	AMB 002	1		100,000				100,000
Unit 29 - Ambulance Replacement	AMB 010	1				235,000		235,000
Ambulance Total			225,000	475,000		235,000	235,000	1,170,000
Arena								
Livestock Building/Riding Rink	ARENA 011	3		200,000				200,000
Arena Total				200,000				200,000
Building/Zoning								
Blighted Homes Incentive Program	BUILD 005	2	20,000	20,000	20,000	20,000	20,000	100,000
Building/Zoning Total			20,000	20,000	20,000	20,000	20,000	100,000
City Hall								
Window Replacement	CH 001	2			20,000			20,000
Tuckpointing and Foundation Repair	CH 008	2		75,000	50,000			125,000
EDA/Building Office Windows	CH 010	2			7,500			7,500
Roof Replacement	CH 011	1	92,000					92,000
City Hall Total			92,000	75,000	77,500			244,500
Community Center								

Department	Project #	Priority	2023	2024	2025	2026	2027	Total
Meeting Room Maintenance\Improvements	COMM 001	2		5,000				5,000
Mechanical Systems	COMM 009	1	10,000	10,000	10,000			30,000
Outdoor - Grounds and Equipment	COMM 014	2	4,000					4,000
Gym Renovation	COMM 012	2		85,000				85,000
Garage Doors w\ Openers	COMM 011	2		9,800				9,800
Stage	COMM 006	3			8,500			8,500
Dance Floor Replacement	COMM 002	3		20,000				20,000
Equipment Replacement\Upgrades	COMM 007	1	12,000	15,000	15,000			42,000
Sound System	COMM 003	3			60,000			60,000
Community Center Total			26,000	144,800	93,500			264,300
EDA								
NWIP South 80 Addition Infrastructure	EDA 003	1			425,000			425,000
EDA Total					425,000			425,000
Electric								
Generation and Building	ELE 016	1	350,000	8,650,000				9,000,000
New Truck Shed\Shop	ELE 032	1	500,000					500,000
Mini Excavator - Replacement	ELE 031	2	50,000					50,000
Bucket Truck - Unit 320	ELE 030	1			250,000			250,000
Power Plant Building - Exterior	ELE 028	2	100,000					100,000
Transmission Line Reconstruction	ELE 023	1	3,500,000					3,500,000
Meter Replacement Program	ELE 011	1			500,000			500,000
Misc Equipment - Unidentified	ELE 004	3	40,000	40,000	40,000	40,000	40,000	200,000
Distribution System Upgrades	ELE 001	1	350,000	350,000	350,000	350,000	350,000	1,750,000
Truck Shed\shop Demolition	ELE 027	2	50,000					50,000
Electric Total			4,940,000	9,040,000	1,140,000	390,000	390,000	15,900,000
Fire								
Wildland Truck - Unit 25	FIRE 013	1	75,000	50,000				125,000
First Response Truck - Unit 24	FIRE 005	3	230,000					230,000
Engine\Pumper - Unit 23	FIRE 006	1			350,000			350,000
Six Wheeler Replacement	FIRE 014	1	33,500					33,500
Rescue Boat Replacement	FIRE 015	2	15,000					15,000
Tanker Truck - Unit 26	FIRE 016	1				265,000		265,000
Radio Replacement	FIRE 007	1	125,000					125,000
Fire Total			478,500	50,000	350,000	265,000		1,143,500
Library								
Computer Replacement	LIB 007	1	2,000	2,000				4,000
Library Remodel Project	LIB 008	2	5,000					5,000
Library Total			7,000	2,000				9,000
Liquor								
Landscaping	LIQUOR 012	3	10,000					10,000
Liquor Store - Construction\Expansion	LIQUOR 014	3	2,500	500,000				502,500
Computer Replacement	LIQUOR 015	1				3,500		3,500
Equipment Replacement Fund	LIQUOR 016	1	7,000	7,000	7,000	7,000	7,000	35,000
Liquor Total			19,500	507,000	7,000	10,500	7,000	551,000
Multiple Depts								

Department	Project #	Priority	2023	2024	2025	2026	2027	Total
City-wide Network & Server Upgrades	MULTI 003	1			6,850	6,650		13,500
Multiple Depts Total					6,850	6,650		13,500
Parks								
Playground Replacement Fund (inc. Kastle Kingdom)	PARK 014	3	62,000					62,000
Tractor	PARK 024	2				60,000		60,000
Pick-up Truck	PARK 023	2		40,000				40,000
Island Park - New Shelter & Restrooms	PARK 019	1	142,500					142,500
Windom Rec Area - Trail Improvements	PARK 006	4	10,000					10,000
Buildings CIP	PARK 021	2	10,000	5,000	5,000			20,000
Parks Total			224,500	45,000	5,000	60,000		334,500
Police								
Taser Replacement	POLICE 003	1			22,800			22,800
Computer Replacement - Mobile Units	POLICE 006	2			1,500			1,500
Bolo Wraps	POLICE 020	3		10,000				10,000
Police Total				10,000	24,300			34,300
Pool								
New or Renovated Pool	POOL 003	2		4,000,000				4,000,000
Pool Total				4,000,000				4,000,000
Streets								
Insect Sprayer Replacement	STR 012	2		14,000				14,000
Front End Loader Snowplow	STR 030	1	25,000					25,000
Front-end Loader	STR 029	2			250,000			250,000
Pick-Up Replacement	STR 028	2	47,000					47,000
Traffic Signal Lights	STR 025	1		250,000				250,000
2024 Street Project	STR 019	1		3,000,000				3,000,000
Pick-up Replacement (Unit 40)	STR 009	1		47,500				47,500
Equipment Fund Reserve	STR 005	2	25,000	25,000	25,000			75,000
Sno-Go Snow Blower Replacement	STR 013	1		140,000				140,000
Streets Total			97,000	3,476,500	275,000			3,848,500
Telecom								
Cottonwood Co Fiber - Comfrey Expansion	TEL 033	3			1,995,000			1,995,000
Co Rd 13/15 North Expansion	TEL 034	2		110,500				110,500
Transport Project - CO Fiber Trunk North	TEL 030	2		38,000				38,000
Transport Project - CO Fiber Trunk South	TEL 029	2		35,000				35,000
Spam Email Server Replacement	TEL 028	1	13,500					13,500
Cisco 15454 Replacement - OC3 Transport	TEL 027	1	28,000					28,000
Cottonwood Co Fiber - Jeffers Expansion	TEL 023	3			1,215,000			1,215,000
Fiber Optic Splicing Trailer	TEL 035	1	24,500					24,500
Telecom Total			66,000	183,500	3,210,000			3,459,500
Wastewater								
General Plant Improvement/Maintenance	SEWER 001	2	5,000	5,000	5,000	5,000	5,000	25,000
General Equipment	SEWER 006	3	20,000	20,000	20,000	20,000	20,000	100,000
Interceptor/Collection System Improvements	SEWER 007	1	10,000	10,000	10,000	10,000	10,000	50,000
Lift Station Improvements	SEWER 010	1	5,000	5,000	5,000	5,000	5,000	25,000

Department	Project #	Priority	2023	2024	2025	2026	2027	Total
Wastewater Total			40,000	40,000	40,000	40,000	40,000	200,000
Water								
Hydrants	WATER 008	2	5,000	5,000	5,000	5,000	5,000	25,000
Wells and Well Site	WATER 001	1	5,000	5,000	5,000	5,000	5,000	25,000
Pumping Equipment	WATER 002	1	5,000	5,000	5,000	5,000	5,000	25,000
Filter Plant Improvements	WATER 004	1	10,000	10,000	10,000	10,000	10,000	50,000
Water Main Improvements	WATER 005	1	5,000	5,000	5,000	5,000	5,000	25,000
Water Total			30,000	30,000	30,000	30,000	30,000	150,000
GRAND TOTAL			6,415,500	19,657,000	7,704,150	1,284,650	922,000	35,983,300

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

	<u>2023 Levy Uses</u>	<u>Percent Of Levy</u>
General Fund Operational	\$ 610,333	25.16%
General Fund Capital	\$ 303,500	12.51%
Less: Use of Reserves		0.00%
Excess Council Chambers CIP & Arena Roof funds	\$ (70,000)	-2.89%
Dilapidated Housing Program	\$ 20,000	0.82%
Special Revenue Fund Operational	\$ 954,173	39.33%
Special Revenue Fund Capital	\$ 33,000	1.36%
 <i>Sub Total</i>	 \$ 1,851,006	
 Tax Abatement	 \$ 25,700	 1.06%
Plus Debt Service	\$ 549,412	22.65%
 Levy Total	 \$ 2,426,118	 100.00%

	0	
2022 Levy Total	\$ 2,253,394	92.88%
 City Operation & Capital Levy Addition	 \$ 373,174	 16.56%
Use of Reserve Funds	\$ (200,450)	-8.90%
2023 Levy Total	\$ 2,426,118	
 Total Levy Increase	 \$ 172,724	 7.67%

Debt Service Levy

402 Capital - ESF Loan	\$ 57,090
401 Street Shop - Loader & Sweeper Interfund Payment	\$ -
401 Ice System Replacement Project (2018A)	\$ 73,434
303 2007 Street Project (2012A Refi)	\$ -
305 2009 Street Project (2017C Refi)	\$ 82,737
306 2013 Street Project (2020D Refi)	\$ 93,233
307 2017A Street Project	\$ 81,463
308 2020 B&C Street Project	\$ 161,455
406 2013 Equip Bond - Fire Truck & SCBA	\$ -
Total	\$ 549,412

**BUDGET
CITY OF WINDOM
2023 BUDGET YEAR**

<u>Debt Service Levy</u>	<u>2023</u> Levy	<u>2024</u> Levy	<u>2025</u> Levy	<u>2026</u> Levy	<u>2027</u> Levy
402 Capital - ESF Loan	\$ 57,090	\$ 55,190	\$ 53,290	\$ 56,340	\$ 54,340
401 Street Shop - Loader & Sweeper Interfund P	\$ -	\$ -	\$ -	\$ -	\$ -
401 Ice System Replacement Project (2018A)	\$ 73,434	\$ 72,084	\$ 75,659	\$ 74,159	\$ 72,659
303 2007 Street Project (2012A Refi)	\$ -	\$ -	\$ -	\$ -	\$ -
305 2009 Street Project (2017C Refi)	\$ 82,737	\$ 85,328	\$ 93,476	\$ -	\$ -
306 2013 Street Project (2020D Refi)	\$ 93,233	\$ 97,118	\$ 95,465	\$ 93,719	\$ 97,132
307 2017A Street Project	\$ 81,463	\$ 82,461	\$ 83,301	\$ 83,983	\$ 84,508
308 2020 B&C Street Project	\$ 161,455	\$ 161,665	\$ 161,717	\$ 161,612	\$ 161,348
406 2013 Equip Bond - Fire Truck & SCBA	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 549,412	\$ 553,846	\$ 562,908	\$ 469,813	\$ 469,987
		\$ 4,434	\$ 9,062	\$ (93,095)	\$ 174

ESF Loan Funding

	2023	2024	2025	2026	2027
Debt Service	\$ (122,090.00)	\$ (120,190.00)	\$ (118,290.00)	\$ (121,340.00)	\$ (119,340.00)
Hospital Transfer	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Electric Transfer	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
Liquor Transfer	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
Levy	\$ 57,090.00	\$ 55,190.00	\$ 53,290.00	\$ 56,340.00	\$ 54,340.00
Total Funds	<u>\$ 122,090.00</u>	<u>\$ 120,190.00</u>	<u>\$ 118,290.00</u>	<u>\$ 121,340.00</u>	<u>\$ 119,340.00</u>
	0	0	0	0	0
Levy Offset (Project Contingency Funds)					
Net Levy	<u>\$ 57,090.00</u>	<u>\$ 55,190.00</u>	<u>\$ 53,290.00</u>	<u>\$ 56,340.00</u>	<u>\$ 54,340.00</u>

General Fund Reserve Estimates

		<u>Available Funds</u>
2023 Budgeted Expense	\$ 4,062,057.00	
2021 Audited Reserve	\$ 2,846,064.00	70.06%
Less: Prior General Fund Commitments		
Proposed 2022 Budget use Reserves	\$ (111,000.00)	
Close out 302 4th Ave Improvment Bond	\$ (41,159.00)	
Estimate of Close-out 2007 & 2009 Street Improvement	\$ (285,000.00)	
Fund Remainder of 2022 Fire Truck purchase	\$ (117,000.00)	
Cul-de-sac from Reserves moved to 2023	\$ (161,450.00)	
Flood Plain Survey	\$ (39,000.00)	
Nuisance Abatement	\$ (10,000.00)	
	<u>\$ (764,609.00)</u>	
Remaining General Fund Reserve	\$ 2,081,455.00	51.24%
35% Required Minimum	\$ 1,421,719.95	\$ 659,735.05
40% Reserve Amount	\$ 1,624,822.80	\$ 456,632.20
45% Reserve Amount	\$ 1,827,925.65	\$ 253,529.35
50% Reserve Amount	\$ 2,031,028.50	\$ 50,426.50
60% Reserve Amount	\$ 2,437,234.20	\$ (355,779.20)

Reserve calculation changed in Budget 2022 to Office of the State Auditors Note:

General Fund Balance should be 35 to 50 % of operating revenues or no lesss than 5 months of operating expenditures in general & special revenue funds.

CITY OF WINDOM
DEBT SCHEDULE/STATEMENT OF BOND INDEBTEDNESS
YEAR ENDING DECEMBER 31, 2022

		Issue Date	Maturity Date	Interest Rate	Original Issue	New Issue	Outstanding December 31, 2021	2022 Principal Payment	2022 Interest Payment	Outstanding December 31, 2022	
GENERAL OBLIGATION BONDS											
BTS	GO Improvement Bonds Series 2017C (2009A Refunding)	2017	2025	2.00%	830,000.00	0.00	485,000.00	115,000.00	8,550.00	370,000.00	
31	BTS	GO Crossover Refunding Bonds, Series 2012A (2005A & 2007B)	2012	2023	.55-2.2	620,000.00	0.00	165,000.00	2,670.00	85,000.00	
BTS	GO Improvement Bonds Series 2017A	2017	2039	1.15-3.40%	2,870,000.00	0.00	2,625,000.00	130,000.00	78,895.00	2,495,000.00	
BTS	GO Improvement Bonds Series 2020B	2020	2041	2.25-3%	3,135,000.00	0.00	3,135,000.00	135,000.00	80,225.00	3,000,000.00	
BTS	GO Improvement Bonds Series 2020C	2020	2041	2.0-3%	345,000.00	0.00	345,000.00	15,000.00	9,000.00	330,000.00	
BTS	GO Improvement Bonds Series 2020D(2013A Refund)	2020	2034	1.35-2%	1,600,000.00	0.00	1,600,000.00	140,000.00	28,370.00	1,460,000.00	
BTS	GO Improvement Bonds Series 2020D(2016 Lease Refund)	2020	2037	1.35-2%	1,680,000.00	0.00	1,680,000.00	85,000.00	28,890.00	1,595,000.00	
TOTAL GENERAL OBLIGATION BONDS							0.00	10,035,000.00	700,000.00	236,600.00	9,335,000.00
GENERAL OBLIGATION EQUIPMENT CERTIFICATES											
34	GO Equipment Bonds, Series 2013B	2013	2023	1.60%	425,000.00	0.00	100,000.00	50,000.00	1,425.00	50,000.00	
TOTAL GENERAL EQUIPMENT CERTIFICATES							0.00	100,000.00	50,000.00	1,425.00	50,000.00
EDA/HOUSING DEVELOPMENT TAX INCREMENT BONDS											
34	BTS	GO Improvement NWIP 2013B	2013	2023	1.60%	190,000.00	0.00	50,000.00	712.50	25,000.00	
BTS	GO Improvement NWIP 2018A	2018	2026	3-3.4%	1,015,000.00	0.00	750,000.00	140,000.00	20,400.00	610,000.00	
TOTAL EDA/HOUSING DEVELOPMENT BONDS							0.00	800,000.00	165,000.00	21,112.50	635,000.00
GENERAL OBLIGATION REVENUE BONDS											
31	BTS	GO Crossover Refunding Bonds, Series 2012A (2005A & 2007B) - Water	2012	2023	.55-2.2	382,200.00	0.00	36,400.00	582.40	18,200.00	
31	BTS	GO Crossover Refunding Bonds, Series 2012A (2005A & 2007B) - Sewer	2012	2023	.55-2.2	277,800.00	0.00	33,600.00	537.60	16,800.00	
BTS	GO Improvement Bonds Series 2017A - Sewer Hwy 60 Line	2017	2039	1.15-3.40%	555,000.00	0.00	495,000.00	25,000.00	14,935.00	470,000.00	
BTS	GO Improvement Bonds Series 2017A - Water Tower	2017	2039	1.15-3.40%	595,000.00	0.00	525,000.00	25,000.00	15,875.00	500,000.00	
BTS	GO Equipment Certificates, Series 2017B (Core Upgrade)	2017	2027	3.00%	855,000.00	0.00	595,000.00	95,000.00	16,425.00	500,000.00	
BTS	GO Equipment Certificates, Series 2018A (Ice Project)	2018	2038	3-3.4%	1,095,000.00	0.00	965,000.00	45,000.00	29,783.76	920,000.00	
PFA	CWRF Wastewater Treatment Plant MN PFA	2019	2038	1.00%	9,624,333.00	0.00	7,055,310.42	577,386.10	70,386.10	6,477,924.32	
BTS	GO Improvement Bonds Series 2020B - Sewer	2020	2041	2.25-3%	465,000.00	0.00	465,000.00	20,000.00	11,818.73	445,000.00	
BTS	GO Improvement Bonds Series 2020B - Water	2020	2041	2.25-3%	640,000.00	0.00	640,000.00	25,000.00	16,256.26	615,000.00	
BTS	Communication System Appropriation Bonds 2020A (Refund 2012B) BB & T	2020	2032	1.95%	7,820,000.00	0.00	7,249,000.00	596,000.00	135,544.50	6,653,000.00	
BTS	GO Improvement Bonds Series 2020D (Refund 2011A Sewer)	2020	2029	1.35-2%	1,570,350.00	0.00	1,570,350.00	187,050.00	29,536.50	1,383,300.00	
BTS	GO Improvement Bonds Series 2020D -(Refund 2011A Water)	2020	2029	1.35-2%	234,650.00	0.00	234,650.00	27,950.00	4,413.50	206,700.00	
BTS	GO Improvement Bonds Series 2020D (Refund 2013A Sewer)	2020	2034	1.35-2%	570,000.00	0.00	570,000.00	40,000.00	9,665.00	530,000.00	
BTS	GO Improvement Bonds Series 2020D -(Refund 2013A Water)	2020	2034	1.35-2%	660,000.00	0.00	660,000.00	45,000.00	11,242.50	615,000.00	
TOTAL GENERAL OBLIGATION REVENUE BONDS							0.00	21,094,310.42	1,743,386.10	367,001.85	19,350,924.32
NOTES PAYABLE EDA/ENTERPRISE FUNDS											
	NOTE PAYABLE OTHER:MHFA NOTE PAYABLE	2001			353,305.00	0.00	353,305.00	0.00	0.00	353,305.00	
	NOTE PAYABLE OTHER:GMHF NOTE PAYABLE	2001			180,000.00	0.00	149,079.28	0.00	2,996.49	152,075.77	
	NOTE PAYABLE BANK OF THE WEST	2001			488,847.00	0.00	224,423.36	0.00	0.00	224,423.36	
	WATER PURCHASE - RED ROCK RURAL WATER SYSTEM	2023			230,000.00	0.00	38,333.99	23,000.00	0.00	15,333.99	
TOTAL EDA/ENTERPRISE NOTES PAYABLE							0.00	765,141.63	23,000.00	2,996.49	745,138.12
TOTAL OBLIGATIONS							0.00	32,794,452.05	2,681,386.10	629,135.84	30,116,062.44
							20970000		NOTES BONDS	745,138.12	29,370,924.32